

ANNOUNCEMENT

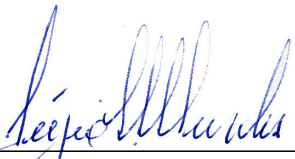
Ref: ANEC's Calendar

Please see below 2011 calendar for non-business days to the effect of nominations and document presentations, based on ANEC Standard Contracts.

Holidays - 2011

		nominations	documents presentation CAD São Paulo
New Year's Day	1-Jan	no	no
Anniversary of São Paulo	25-Jan	yes	no
Carnival	7-Mar	yes	no
Carnival	8-Mar	no	no
Tiradentes	21-Apr	no	no
Good Friday	22-Apr	no	no
Easter	24-Apr	no	no
Labour Day	1-May	no	no
Corpus Christi	23-Jun	no	no
Revolution 32	9-Jul	yes	no
Independence Day	7-Sep	no	no
Our Lady of Aparecida	12-Oct	no	no
All Souls Day	2-Nov	no	no
Proclamation of the Republic	15-Nov	no	no
Black Conscience	20-Nov	yes	no
Christmas Holiday	24-Dec	no	no
Christmas Day	25-Dec	no	no
New year Holiday	31-Dec	no	no

São Paulo, December 09th, 2010.



Sérgio C. Teixeira Mendes
General Director of ANEC